

Cyfarwyddwr Cyffredinol Iechyd a Gwasanaethau Cymdeithasol/
Prif Weithredwr GIG Cymru
Grŵp Iechyd a Gwasanaethau Cymdeithasol

Director General Health and Social Services/
NHS Wales Chief Executive
Health and Social Services Group



Llywodraeth Cymru
Welsh Government

Our ref: JP/CH/SB

7 November 2022

Dear Colleague

UPDATE ON SETTING UP AN NHS EXECUTIVE FOR WALES AND STAKEHOLDER SURVEY FEEDBACK

I wanted to take the opportunity to provide an update on the NHS Wales Executive implementation programme and thank those who responded to the survey we issued during the summer to gather feedback on the implementation programme. I have also welcomed the opportunity to discuss the feedback received with some parties directly over recent weeks.

Understandably there were a wide range of views given, and I would like to personally reassure you that all the feedback is being looked at and factored into the implementation plans. There were some common issues raised around timings and how the hybrid model that has been set out will work in practice. I would like to address both in turn.

In terms of the hybrid model approach we are taking, we are building on our learning from the pandemic which gave us a chance to rethink how we establish the Executive. One of our key considerations was to set it up with as little disruption to the health system as possible. This is especially true as we enter the more challenging winter months. A number of models were explored and this hybrid model is much quicker to mobilise and can be more agile. It also avoids putting in place an additional statutory tier and the need to transfer powers or large-scale staff transfers, which would be an unnecessary distraction at this time.

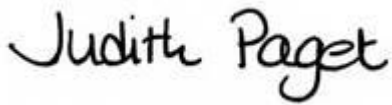
Whilst the NHS Executive will be a small team in Government, it is the intention that it will oversee and direct a much bigger national resource based within the NHS. It will work alongside other national bodies such as Health Education and Improvement Wales (HEIW) and Digital Health and Care Wales, to deliver the ambitious strategies that have been set out and ultimately drive improvements in the quality and safety of care.

In terms of timings, our focus is now on implementing this model and the aim remains to have made significant progress by the end of the year and bring the NHS Executive into being from early next year. A formal implementation programme, including a Steering Group

involving representatives from Welsh Government and the NHS, are advising and supporting delivery of the key building blocks that will need to be in place. These include the more detailed functions the NHS Executive will exercise, how they will deliver them and the priorities it will need to deliver.

I will write to you again in due course to provide further details on how the NHS Executive's plans are progressing. In the meantime, your thoughts on how the NHS Executive should deliver its functions and on early priorities will be very welcomed. There is also an open offer for you to send questions, feedback and ideas on the implementation programme to my team at nhsexecutivefunction@gov.wales. If there are particular areas of concern where you would like to speak to me directly please contact my office: pstodgforhsscenhswales@gov.wales

Yours sincerely

A handwritten signature in black ink that reads "Judith Paget". The signature is written in a cursive, slightly slanted style.

Judith Paget CBE